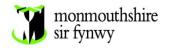
Public Document Pack



County Hall Rhadyr Usk NP15 1GA

26th June 2018

Notice of meeting

Public Service Board Select Committee The Chamber, County Hall, Usk

There will be a pre-meeting for committee members at 9.30am

Wednesday, 4th July, 2018 at 10.00 am,

AGENDA

Item No	Item	Pages
1.	To elect a Chair	
2.	Apologies for absence	
3.	Declarations of Interest	
4.	Public Open Forum	
5.	Minutes of the previous meeting held on 22nd January 2018	1 - 6
6.	Regional Well-being work	7 - 10
7.	Well-being Plan: Emerging Priorities and Actions	11 - 26
8.	Minutes of PSB meetings	27 - 32
9.	To note the date and time of the next meeting as 10th October 2018	

Paul Matthews

Chief Executive / Prif Weithredwr

MONMOUTHSHIRE COUNTY COUNCIL CYNGOR SIR FYNWY

THE CONSTITUTION OF THE COMMITTEE IS AS FOLLOWS:

County Councillors: D. Batrouni

M.Feakins M.Groucutt G. Howard P.Pavia J.Pratt S. Howarth F. Taylor

J.Treharne

Public Information

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Welsh Language

The Council welcomes contributions from members of the public through the medium of Welsh or English. We respectfully ask that you provide us with adequate notice to accommodate your needs.

Aims and Values of Monmouthshire County Council

Our purpose

Building Sustainable and Resilient Communities

Objectives we are working towards

- Giving people the best possible start in life
- A thriving and connected county
- Maximise the Potential of the natural and built environment
- Lifelong well-being
- A future focused council

Our Values

Openness. We are open and honest. People have the chance to get involved in decisions that affect them, tell us what matters and do things for themselves/their communities. If we cannot do something to help, we'll say so; if it will take a while to get the answer we'll explain why; if we can't answer immediately we'll try to connect you to the people who can help – building trust and engagement is a key foundation.

Fairness. We provide fair chances, to help people and communities thrive. If something does not seem fair, we will listen and help explain why. We will always try to treat everyone fairly and consistently. We cannot always make everyone happy, but will commit to listening and explaining why we did what we did.

Flexibility. We will continue to change and be flexible to enable delivery of the most effective and efficient services. This means a genuine commitment to working with everyone to embrace new ways of working.

Teamwork. We will work with you and our partners to support and inspire everyone to get involved so we can achieve great things together. We don't see ourselves as the 'fixers' or problem-solvers, but we will make the best of the ideas, assets and resources available to make sure we do the things that most positively impact our people and places.

Role of the Pre-meeting

- 1. Why is the Committee scrutinising this? (background, key issues)
- 2. What is the Committee's role and what outcome do Members want to achieve?
- 3. Is there sufficient information to achieve this? If not, who could provide this?
- Agree the order of questioning and which Members will lead
- Agree questions for officers and questions for the Cabinet Member

Questions for the Meeting

Scrutinising Performance

- 1. How does performance compare with previous years? Is it better/worse? Why?
- 2. How does performance compare with other councils/other service providers? Is it better/worse? Why?
- 3. How does performance compare with set targets? Is it better/worse? Why?
- 4. How were performance targets set? Are they challenging enough/realistic?
- 5. How do service users/the public/partners view the performance of the service?
- 6. Have there been any recent audit and inspections? What were the findings?
- 7. How does the service contribute to the achievement of corporate objectives?
- 8. Is improvement/decline in performance linked to an increase/reduction in resource? What capacity is there to improve?

Scrutinising Policy

- Who does the policy affect ~ directly and indirectly? Who will benefit most/least?
- What is the view of service users/stakeholders? Do they believe it will achieve the desired outcome?
- 3. What is the view of the community as a whole the 'taxpayer' perspective?
- 4. What methods were used to consult with stakeholders? Did the process enable all those with a stake to have their say?
- 5. What practice and options have been considered in developing/reviewing this policy? What evidence is there to inform what works?
- 6. Does this policy align to our corporate objectives, as defined in our corporate plan?
- 7. Have all relevant sustainable development, equalities and safeguarding implications been taken into consideration? For example, what are the procedures that need to be in place to protect children?
- 8. How much will this cost to implement and what funding source has been identified?
- 9. How will performance of the policy be measured and the impact evaluated.

Questions for the Committee to conclude...

Do we have the necessary information to form conclusions/make recommendations to the executive, council, other partners? If not, do we need to:

- (i) Investigate the issue in more detail?
- (ii) Obtain further information from other witnesses Executive Member, independent expert, members of the local community, service users, regulatory bodies...
- (iii) Agree further actions to be undertaken within a timescale/future monitoring report...

General Questions....

Empowering Communities

- How are we involving local communities and empowering them to design and deliver services to suit local need?
- Do we have regular discussions with communities about service priorities and what level of service the council can afford to provide in the future?

Service Demands

- How will policy and legislative change affect how the council operates?
- Have we considered the demographics of our council and how this will impact on service delivery and funding in the future?

Financial Planning

- Do we have robust medium and long-term financial plans in place?
- Are we linking budgets to plans and outcomes and reporting effectively on these?

Making savings and generating income

- Do we have the right structures in place to ensure that our efficiency, improvement and transformational approaches are working together to maximise savings?
- How are we maximising income? Have we compared other council's policies to maximise income and fully considered the implications on service users?
- Do we have a workforce plan that takes into account capacity, costs, and skills of the actual versus desired workforce?



Public Document Pack Agenda Item 5 MONMOUTHSHIRE COUNTY COUNCIL

Minutes of the meeting of Public Service Board Select Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Monday, 22nd January, 2018 at 10.00 am

PRESENT: County Councillors: D. Batrouni, M.Feakins, M.Groucutt, J.Pratt and

F. Taylor

OFFICERS IN ATTENDANCE:

Sharran Lloyd LSB Development Manager
Matthew Gatehouse Head of Policy and Governance
Sustainability Community Officer
Management Information Officer

Rhian Cook Engagement and Communication Officer

Paula Harris Scrutiny Officer

ALSO PRESENT:

Sophie Howe Future Generations Commissioner for Wales

Chris Margetts Fire Service (seconded to FGC Office)

1. To elect a Chair

County Councillor J. Pratt was elected as Chair.

2. Apologies for absence

County Councillor J. Treharne and P. Pavia.

3. Declarations of Interest

None

4. Public Open Forum

None.

5. Minutes of the previous meeting held on 18th October 2017

The minutes were approved and signed by the Chair.

6. Discussion with Future Generations Commissioner Sophie Howe

We were joined by Sophie Howe, Future Generations Commissioner for Wales who outlined the five sustainable development principles comprised within the legislation.

Minutes of the meeting of Public Service Board Select Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Monday, 22nd January, 2018 at 10.00 am

A Member spoke of the large amount of work that Monmouthshire has done on this legislation and the commitment shown at Town and Community Council level. The alinement and integration of services was highlighted, although it was pointed out there is still some confusion on where the Public Service Board sits at a County Council level.

In regard to renewables, it was pointed out that we charge such high levels of business rates on hydro schemes that they become non-viable.

The Brecon Beacons National Park is currently involved with Powys PSB, with fifteen percent of our population live in that park, however their legislative purpose does not include the word economic, even though we are looking for an economic, sustainable future. We need to give the national park the tools to deliver more for our residents.

The issue of pollution was raised, with the onus on Welsh Government to assist Monmouthshire alleviate pollution, as village green and children's play areas next to dual carriageways does not reflect with the wellbeing of future generations commitments.

It was asked how Monmouthshire is shaping up in terms of its plans and how we could address pockets of the population who are particularly deprived.

A Member of the Committee spoke of hearing all of this before and that prevention has been around for decades, leaving them uninspired.

It was asked how best to hold Public Service Boards to account in a measurable way.

In terms of linking into governance structures it was asked how best the City Deal would deliver and how it would integrate with Public Service Boards.

It was asked if the level of detail provided by Monmouthshire was comparable to other Public Service Boards.

In respect of the M4, a Member raised the point that Welsh Government felt that the response from the Future Generations Commissioners Office did not reflect sustainable development.

A Member asked what marketing and promotion had been done to promote the Wellbeing Act as it was felt that residents of Monmouthshire were not aware of the work being done.

Members were concerned by the small budget given to the Commissioner and felt that such an important piece of work deserved more commitment from Welsh Government.

Minutes of the meeting of Public Service Board Select Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Monday, 22nd January, 2018 at 10.00 am

7. Draft Well-being Plan

Context:

To provide an opportunity to scrutinise the draft Well-being Plan prior it its publication and ensure that it identifies appropriate steps to address the challenges and opportunities raised in the Well-being Assessment.

Key Issues:

Monmouthshire is facing some pretty big challenges, demographic changes, climate change and adapting to the potential of new technology. Our current way of delivering public services will need to change if we are to address these issues head-on and maximise wellbeing for current and future generations.

The Well-being of Future Generations Act aims to ensure that public bodies think more about the long term, work better with people and communities and each other, look to prevent problems and take a more joined-up approach. Each PSB must prepare and publish a local well-being plan setting out its local objectives and the steps it proposes to take to meet them. This needs to be published no later than one year after the last council election.

The plan must describe how the Board will improve the economic, social, environmental and cultural well-being of the county by setting local objectives which maximise its contribution to the seven national the well-being goals. There are two elements to the plan, objectives and the steps to meet those objectives.

The PSB adopted four draft well-being objectives at its meeting in 25th July following scrutiny by this committee. These are based on the well-being assessment. The draft objectives were then subject to a fourteen week statutory consultation period with the Future Generations Commissioner and a well-being plan developed to put in place the steps necessary to deliver the objectives. The process used to move from the Wellbeing Assessment to Well-being Plan was scrutinised by this committee in October 2017 and the

draft plan was subsequently endorsed by the PSB prior to a statutory 12 week consultation period which will end on 8th February.

The complex nature of the challenges raised in the well-being assessment means that there are not off-the-shelf or ready-made solutions that can be applied. If these challenges could be addressed easily then they would probably not have arisen in the assessment. The PSB is here to address these complex issues and to convene the experts around the issues that cannot be solved by a single public body acting in isolation. Many of the steps will be about exploration and identifying what works. Consequently the document does not contain a detailed action plan. This will be developed alongside the Well-being Plan but will not form part of it.

This is the first opportunity the committee has had to consider the draft plan. Any recommendations will be used to refine the final document alongside feedback received

Minutes of the meeting of Public Service Board Select Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Monday, 22nd January, 2018 at 10.00 am

during the consultation phase. Officers from Monmouthshire County Council and other partners continue to work on the process of refining the steps.

A timetable for the remainder of the process is shown below. This committee will have the opportunity to consider the final plan prior to publication. Given the proximity of the next PSB Select Committee to the publication date is expected that comments about the report are raised at the January meeting to ensure they can be addressed prior to publication.

4.7 Members of the public continue to have the opportunity to get involved and shape the plan up until the end of the consultation period. This can be viewed at www.monmouthshire.gov.uk/our-monmouthshire on social media using the hashtag #OurMonmouthshire. Ideas can also be shared on Made Open using the link http://www.monmouthshire.madeopen.co.uk/issues/835.

Member Scrutiny:

Members felt reassured that the Commissioner had felt we were in the top quartile in respect to Monmouthshire's PSB and praised officers for their work.

In regard to a workshop recently held a member expressed that not all key players were on board.

It was asked in regard to challenges and opportunities, what were the timeframes for short, medium and long term projects.

Reassurance was sought in regard to obtaining real solutions in regard to tackling the causes of perpetual generational problems in families.

Time banking was felt to be positive but concerns were raised that it would not be accessible for all.

A Member voiced frustration in respect to the lack of capability, capacity and will in our public services to enact.

It was asked why there is not a Gwent wide PSB.

Members felt that highlighting five issues and providing solution would build momentum.

A change of culture and mind-set is needed and we have to have clear ways of measuring our effectiveness.

Committee's Conclusion:

Members scrutinised the draft plan to ensure it was it is compliant with the statutory guidance on the collective role of Public Service Boards and that the steps identified are appropriate response to the challenges and opportunities identified in the Well-being Assessment.

Minutes of the meeting of Public Service Board Select Committee held at County Hall, The Rhadyr, Usk, NP15 1GA on Monday, 22nd January, 2018 at 10.00 am

Members commented on the extent to which the plan will give a clear and coherent approach to unify public services and other stakeholders around the agreed purpose of building sustainable and resilient communities.

8. Well-Being Engagement and Measuring well-being at a Community Level

The Committee received a presentation regarding the Well-being Plan and Happiness pulse engagement.

Members welcomed the engagement work but feared that the resources were not in place to implement change.

9. To consider the Select Committee's forward work programme

The work plan was noted, Members were concerned regarding the lack of items for future scrutiny.

10. To note the date and time of the next meeting as the 21st March 2018

The meeting ended at 12.28pm

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Agenda Item 6

SUBJECT: Update on Regional Well-being Work

MEETING: PSB Select Committee

DATE: 4th July 2018

DIVISIONS/WARDS AFFECTED: AII

1 PURPOSE

1.1 To provide a brief update about work happening at a regional level to build on well-being assessments and inform well-being plans.

2 BACKGROUND

2.1 The Well-being of Future Generations (Wales) Act 2015 is about the process of improving the economic, social, environmental and cultural well-being of Wales, by taking action in accordance with the sustainable development principle aimed at achieving well-being goals. One of the five ways of well-being highlighted by The Act is to collaborate.

3 RECOMMENDATIONS

3.1 Members are invited to use this update to enhance their understanding of how regional working can help the Public Service Board (PSB) meet the requirements of The Act.

4 KEY ISSUES

- 4.1 The Well-being of Future Generations Act came into force in April 2016. It requires public bodies to carry out *sustainable development*. This means the process of improving the economic, social, environmental and cultural well-being of Wales by taking action, in accordance with the sustainable development principle, aimed at achieving the well-being goals.
- 4.2 Officers representing the five Public Service Boards in Gwent have been meeting in the Gwent Wide Strategic Well-being Assessment Group to share learning and identify opportunities to collaborate on areas of common interest. This work initially focused on the development of the well-being assessment and has continued to strengthen the development and implementation of well-being plans. It has also been an opportunity to work with colleagues leading on the implementation of The Social Services and Well-being Act.
- 4.3 On 28th February 2017 Welsh Government made available £74,026 of funding for the five PSBs in the Gwent area to undertake work to build on work completed as part of the assessments and to help build towards the development of the well-being plan.
- 4.4 Gwent partners identified two areas of focus: To develop enhanced measurement of well-being at the local population level and to commission further work on future trends which was an area that was commonly identified as needing development in the

majority of the well-being assessments in Wales. An update on the progress with the two pieces of work is provided below:

Happy Communities

- 4.5 The five Public Service Boards within Gwent region have jointly agreed to use the Happy Communities tools in order to better measure, understand and improve the well-being of their populations. Happy Communities provides two tools: the Happy Communities Index (now called Thriving Places Index in Wales) which measures the local conditions for community well-being and the Happiness Pulse which is a measure of personal well-being.
- 4.6 The Index draws on a number of indicators from various sources to understand and assess the local determinants of well-being and where to target interventions to create the conditions for people to thrive. Following initial work in Gwent on the thriving places index, Data Cymru have worked with Happy City, and the five Public Service Boards across Gwent, to adapt the tool for the different context and data available in Wales and expanded it to include all local authorities in Wales. Data Cymru published their the Thriving Places Wales first release of Index in April www.thrivingplaces.wales/
- 4.7 The Index is a framework of local authority level indicators which builds a picture of an area summarised under the broad headings of local conditions, sustainability and equality. The Scores within Thriving Places Wales are shown at a local authority area level, however they do not measure the success, or otherwise, of individual organisations because the measures used in Thriving Places Wales cover such a wide range of issues, they fall way beyond the responsibility or remit of any single organisation, or group of organisations. Much of the information for Monmouthshire reflects the analysis presented in the well-being assessment and where Monmouthshire's well-being scores are lower this is mainly in domains that align with the issues the PSB has focussed its objectives on.
- The Happiness Pulse measures personal well-being in communities through a resident survey. The survey provides a well-being score for people who completed the survey under three areas, Be, Do and Connect and helps people understand how to improve their well-being. The survey was carried out across the five Gwent PSB areas in January and February 2018 and was launched with the 'beating the blues' campaign. Extensive promotion was undertaken across Gwent, in Monmouthshire this included a variety of activities in local communities to help residents beat the winter blues. A range of methods were used to inform and engage residents, including, press releases, social media, making the survey available in Community Hubs across the County and working in partnership with PSB partners to encourage as many residents as possible to complete the survey. In collaboration with Monmouthshire Youth Service and Engage 2 Change (E2C), the County Youth Forum, a short film was produced for social media. Young people from local schools and a variety of community groups including Action 50+ and The Access for All meeting were all encouraged to contribute.
- 4.9 In Monmouthshire a total of 1,178 resident and 462 Monmouthshire County Council staff responses have been collected. An analysis of the data by Happy Cities is awaited to understand the demographic breakdown of the results, evaluate well-being within Monmouthshire and allow comparisons with other areas in Gwent. We will also be able to investigate if we can utilise these results to better understand well-being in specific areas in Monmouthshire. Further analysis will be produced when the results of the Happiness Pulse survey are available and are able to complement the Thriving Places Wales Index. This analysis will also be used to inform local decision making including the development and monitoring of the PSB well-being plan action plan. Consideration

will be given to how to communicate this to members of the public and staff who contributed with their experiences of well-being in Monmouthshire, as well as reporting the analysis back to the PSB and PSB scrutiny committee.

Future Trends:

- 4.10 PSBs in Gwent through the Gwent Strategic Well-being Assessment also commissioned specific work to develop an understanding of Future trends that could impact on well-being and delivery of public services in Gwent to inform the development of well-being plans.
- 4.11 The work commissioned has included:
 - looking at emerging trends and developments in key themes
 - to understand some of the uncertainty around emerging trends
 - presenting this in the context of Gwent public services
 - showing how existing trends might be affected by the issues covered in the analysis
 - describing the changing importance of these issues over time
 - developing a range of scenarios.
- 4.12 The work has now been completed and the outputs of the work have been provided to Gwent PSB's in two main parts:
 - Horizon Scans: These identify strategically important trends, potential disruptors and drivers of change and provide valuable evidence for these issues. The Horizon Scans cover ten broad themes Natural Systems, Resources, Technology, Security, Society, Economy, Politics, Mobility, Spatial and Population. A detailed and summary version of these has been provided.
 - Scenarios: The Scenarios Report used the horizon scanning output to identify a number of key drivers and uncertainties facing Gwent. The scenarios approach will help PSB's think about these trends when developing their well-being plans and what their impact might be.
- 4.13 Consideration will now be given to this work when developing the action plan supporting the well-being plan and further thought given to how the outputs of the work can be maximised. Future reviews of the well-being plan will need to continue to take account of the evidence received from the future trends work and other evidence that emerges over the lifetime of the plan.
- 4.14 Public Health Wales have also commissioned a short piece of work to analyse and bring together messages from the five well-being assessments in Gwent to identify potential areas for collaboration around complex issues which stand greater chance of success if identified at scale. The Gwent group continue to progress work on this and investigate, where appropriate, how areas of commonalty can subsequently be addressed collaboratively.
- 4.15 The Welsh Government has made available a further £74,026 of funding for the five PSBs in the Gwent area for 2018/19. The funding is to support the PSBs to build their strategic capacity and capability to support the delivery of well-being plans as well as consolidate work on the assessments and plans. Officers on the Gwent wide group are currently scoping projects to utilise this funding for 2018/19. This work is at an early stage and progress will be reported to PSB Select Committee. Newport are acting as the lead organisation in the process this year.

5. REASONS

5.1 To ensure that members understand the work that is being undertaken to embed the Well-being of Future Generations Act and are able to hold the Public Service Board to account.

6 RESOURCE IMPLICATIONS

6.1 None at this stage. The initial funding for these programmes has come from Welsh Government Grant funding which was made available to PSBs to work on collaborative projects to support the development of well-being plans.

7. EQUALITY, SUSTAINABLE DEVELOPMENT AND CORPORATE PARENTING IMPLICATIONS

7.1 This is an update report and does not propose any change in policy or service and so no assessment has been completed.

8. AUTHOR

Richard Jones, Performance Manager

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Agenda Item 7

SUBJECT: Well-being Plan: Emerging Priorities and Actions

MEETING: PSB Select Committee

DATE: 4th July 2018

DIVISIONS/WARDS AFFECTED: AII

1. PURPOSE

1.1 To provide the committee with an update on the emerging actions being developed to deliver the objectives contained in Monmouthshire's Well-being Plan. This provides further detail on the steps that were published within the plan and which have been subject to further development by all partners of the Public Service Board ahead of its next meeting on 17th July.

2. BACKGROUND

- 2.1 The Well-being of Future Generations (Wales) Act is about the process of improving the economic, social, environmental and cultural well-being of Wales, by taking action in accordance with the sustainable development principle aimed at achieving seven national well-being goals.
- 2.2 One of the responsibilities the Act places on the Public Service Board (PSB) is to prepare and publish a Well-being Plan and well-being objectives for the county. Monmouthshire's Well-being Plan was approved by the PSB in April and published at the beginning of May.

3. RECOMMENDATIONS

- 3.1 Members of the committee are invited to scrutinise the emerging actions and timescales and consider whether they are the right things to deliver the objectives specified within the Well-being Plan.
- 3.2 Members of the committee are invited to bring forward further recommendations which could be presented to the PSB alongside this work and which could deliver the steps.
- 3.3 The committee may identify any of these areas for further scrutiny as part of its work programme. It may request attendance from any partner within the PSB to inform members understanding of the steps being taken and to seek assurance of the effectiveness of the partnership arrangements..

4. KEY ISSUES

- 4.1 The Well-being of Future Generations Act aims to ensure that public bodies think more about the long term, work better with people and communities and each other, look to prevent problems and take a more joined-up approach. Each PSB must prepare and publish a local well-being plan setting out its local objectives and the steps it proposes to take to meet them.
- 4.2 The PSB has approved four well-being objectives that underpin a clear purpose of *building* sustainable and resilient communities. The objectives are:
 - Provide children and young people with the best possible start in life
 - Respond to the challenges associated with demographic change
 - Protect and enhance the resilience of our natural environment whilst mitigating and adapting to the impact of climate change
 - Develop opportunities for communities and businesses to be part of an economically thriving and well-connected county.

- 4.3 The issues within the plan are complex and there are no clear answers or quick solutions to address them. The 'steps' within the plan give an indication of the work the PSB will deliver or commission. Each of the partners has assumed responsibility for exploring the steps and beginning to turn them into more specific actions which the PSB can then prioritise. This is necessary as the organisations do not have the capacity to work on all 19 of these at the same time.
- 4.4 The lead partner for each step was provided with a range of information to inform the development of the step, including a briefing paper outlining the PSB's approach and key questions that need to be considered in developing the step. Details of the process and guidance are included as appendix 3 to this report. The insight gathered so far was also provided, this included evidence from the Well-being Assessment, feedback from partnerships, the Future Generations Commissioner and responses to the consultation on the Well-being Plan.
- 4.5 Each partner has been further developing the evidence base and exploring potential solutions that could move us towards delivery against the outcomes in the plan. This has included discussions with experts in these areas. Ahead of Select Committee each partner has been asked to specify:
 - The vision or ambition for each step in two or three sentences thinking about the impact on communities
 - Whether the work at the exploration/research stage or moving towards action?
 - When the work would be expected to start if approved by PSB which could be either steps in the process or actions in communities.
 - When would we expect there to be an impact that people notice

At time of circulation this is not in place for all steps. An update on outstanding activities will be provided at the meeting.

- 4.6 Delivering the steps will also need to be done in an integrated way. Some steps in Appendix 1 have been combined where there is strong integration with the actions being taken to address the issues in each step. Work to progress each of the steps will inevitably impact on other steps, and some of the steps are likely to be developed together to reduce the likelihood of "silo working". Consideration will also need to be given to how the aspirations of the PSB, which are crosscutting, are integrated when progressing the steps. The matrix in appendix 2 demonstrates how the steps (summarised on the axis) will impact on each other, with the most significant impacts shaded in blue, this integration will need to continue to be reviewed as the action to address each step is developed.
- 4.7 Lead partners for some steps are still further developing the evidence base and exploring potential solutions and information on the progress made on some steps has not yet been provided to inform this report, as shown in appendix 1. The information for the remaining steps will be circulated to the committee when available.
- 4.8 At its next meeting the PSB will begin the process of sequencing these steps to ensure that they are the right things to be doing and being delivered in a logical order and in accordance with the available resources and time commitments required to make them happen. As the work develops further performance measures and milestones will be established against each of these to that partners can be held to account for delivery.

5. REASONS:

- 5.1 To ensure that actions are in place that will help build a sustainable and resilient Monmouthshire and make progress towards the objectives published in the Well-being Plan.
- 5.2 To improve the economic, social, environmental and cultural well-being of our county and work towards the aspirations outlined in the Well-being of Future Generations Act.

6. RESOURCE IMPLICATIONS

6.1 There are no resource implications attached to this report

7. EQUALITY, SUSTAINABLE DEVELOPMENT AND CORPORATE PARENTING IMPLICATIONS

7.1 Evaluations are being completed as these steps are developed and will be available for scrutiny when more specific proposals are scrutinised at a future committee.

8. AUTHOR:

Matthew Gatehouse, Head of Policy and Governance 01633 644397 / 0778 555 6727 matthewgatehouse@monmouthshire.gov.uk

Proposed Actions and Timescales for each of the steps

OBJECTIVE: Provide children and young people with the best possible start in life

STEP: Tackling the causes of ACEs and the perpetuation of generational problems in families.

LED BY: Gwent Police

VISION OR AMBITION: To fully understand the actual effect of ACE incident demand applicable to the current community of Monmouthshire and the predicted future demand so far as it is discernible.

To have an identifiable set of interventions available to offset the impact of ACEs at the earliest opportunity, so that individuals, families and communities are less impacted by the adverse effects of ACEs.

Having identified the demand and decided on a programme of interventions to offset the negative impact of ACEs, put in place the resources across all partners, required to deliver the intervention programme whilst at the same time working to offset any identified future demand.

Some of the actions required will be:

- What is the incidence of ACE's within the Monmouthshire community, based on previous research
- What interventions are best cited to address ACE experiences
- What services are already available and in use across Monmouthshire and where are the gaps in intervention

Monmouthshire PSB partners will need to work together to ascertain the current impact of ACE incidents on the population of the borough together with the future predication based upon available data. Partners will also need to work together to produce a programme of effective interventions for ACEs to offset their impact on individuals, families and communities as applicable.

TIMESCALE: Short, Medium and long-term

OBJECTIVE: Provide children and young people with the best possible start in life

STEP: Working to tackle physical inactivity and obesity in order to increase the health and well-being of future generations

LEAD: Public Health Wales

VISION OR AMBITION: There is already a wealth of activity taking place across Monmouthshire which contributes towards physical activity and preventing obesity, but it is recognised that more can be done. The Childhood Obesity Action Plan highlighted 18 areas where further action is needed within Monmouthshire; areas of focus taken from the Childhood Obesity Strategy are to:

- a) Disrupt obesogenic social norms
- b) Support a healthy start in life
- c) Coordinate and improve the efforts in early years and schools settings
- d) Influence healthy food choices in our communities
- e) Encourage active recreation and play for families

f) Create active and safe communities

There needs to be a renewed focus on a coordinated approach to physical activity/obesity with a full commitment from all partner organisations, this, along with a refined Childhood Obesity Action Plan with clearly stated leads/priority actions/outcome measures, will help contribute towards progress over the short, medium and long-term. The plan will ensure a systematic approach to delivering effective activity aimed at reducing obesity within schools/early years settings and for antenatal/early years services and community food/physical activity provision.

Achieving this vision will require further exploration of what is possible. Steps toward this understanding in the shorter term include:-

- Using targeted using social insight and intelligence to identify inactive population groups and develop an understanding of what can be done differently to engage with them, including changes to service delivery and communications campaigns.
- Improve healthy food provision in statutory and publicly funded buildings (identify current provision and opportunities for introducing healthy options)
- Place a greater focus and strategic approach to active travel/rights of way/neighbourhood planning
- Seek solutions to rural transport and access to healthy food

TIMESCALE: Not yet specified	

OBJECTIVE: Provide children and young people with the best possible start in life

STEP: Supporting the resilience of children and young people in relation to their mental health and emotional wellbeing

LED BY: Aneurin Bevan University Health Board

VISION OR AMBITION: Children and young people living in Monmouthshire and their families/carers will be able to access social and individual support to maximise their mental health and wellbeing, through an easily accessible Information, advice and support system.

Support will be delivered through a multi-agency approach to ensure all aspects of their expressed and their assessed support needs are met, in their own communities wherever possible.

TIMESCALE: Proposals are being developed and it is anticipated that further information will be shared in September 2018

Objective: Respond to the challenges associated with demographic change Step: Readdressing the supply and mix of housing stock to ensure suitable and affordable housing is available to all demographic groups

Objective: Protect and enhance the resilience of our natural environment whilst mitigating and adapting to the impact of climate change

Step: Ensuring design and planning policy supports strong, vibrant and healthy communities that are good for people and the environment.

Led By: Monmouthshire County Council

Vision or Ambition: To ensure that land use and planning policy creates the policy framework for and enables the building of sustainable and resilient communities that support the well-being of current and future generations.

A new LDP and accompanying supplementary planning guidance will be developed over the next three years. The question is whether there is the appetite to make trade-offs, for example between the price that can be secured for land and the number of affordable homes and between the number of units that can be supplied against building larger homes that meet the homes for life standards. The LDP can also create the policy conditions for things like active travel, play and green spaces.

Timescale: New LDP Adopted January 2022

OBJECTIVE: Respond to the challenges associated with demographic change

STEP: Promoting active citizenship through volunteering, time-banking, person to person skill swap and corporate social responsibility.

LED BY: Gwent Association of Voluntary Organisations (GAVO)

VISION: Monmouthshire is defined by a society where Active Citizenship is part of everyday life

The *Joining-Up Volunteering Partnership* in Monmouthshire is a key conduit for progressing Volunteering activity in Monmouthshire. It is proposed to use this partnership as a platform to establishing a baseline of activity and community impacts that will inform the 'gaps' that need to be addressed in order to make further progress towards the Vision. It is supported by the following Principles:

- Active Citizenship is integral to leveraging the potential of the social capital that exists in Monmouthshire
- Volunteering is a key pathway to achieving Active Citizenship
- Volunteering in Monmouthshire is characterised by quality volunteering experiences, that are safe, inclusive and have a positive impact on the well-being of individuals and communities across Monmouthshire
- The members of the Monmouthshire PSB are Champions of and are corporately signed up to a collaborative County Wide Volunteering Strategy

TIMESC	ΔI F·	Not vet	specified
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OBJECTIVE: Protect and enhance the resilience of our natural environment whilst mitigating and adapting to the impact of climate change

STEP: Improving the resilience of ecosystems by working at a larger scale (landscape) to manage biodiversity and maximise benefits such as natural flood risk management.

LED BY: Natural Resources Wales (NRW)

VISION OR AMBITION: A paradigm shift towards collectively resourcing and managing our own agricultural land assets in a way which demonstrates delivery of the Wellbeing Plan and the WFGA.

Some of the solutions to future wellbeing risks such as climate change and biodiversity decline lay in opportunities to manage our land differently. Monmouthshire Public Service Board (MPSB) is in a unique position to explore and research fully how managing our own land-based assets

through the lens of the Wellbeing and Future Generations Act can deliver across several different wellbeing goals.

This approach would provide a framework for local private and public-sector and will demonstrate how the PSB is transforming public service delivery through innovative horizon scanning (Brexit) solutions (Food/farming/good for people/halting decline of biodiversity/flood risk management). Achieving this vision will require further exploration of what is possible. Steps toward this understanding in the shorter term include:

- Share data and information to help further understand the opportunity regarding
 agriculture assets in the county. This includes the potential to link public land with private
 land owners and develop a local brand which supports local markets to enable
 sustainable and environmentally focussed food and or deliver natural flood risk
 management opportunities in the county.
- Identify where public sector can take forward opportunities identified by existing projects to improve ecosystem resilience and integrate its offer into the PSB delivery mechanisms.
- Develop innovative local business entrepreneurship opportunities
- Building upon projects already delivering to reduce the impact of surface water flooding using natural flood risk management techniques.

TIMESCALE: This piece of work is at the exploration/research stage and work needs to begin now for action / delivery in 2019.

OBJECTIVE: Protect and enhance the resilience of our natural environment whilst mitigating and adapting to the impact of climate change

STEP: Enabling active travel and sustainable transport to improve air quality and give other health benefits.

LED BY: Monmouthshire County Council

VISION OR AMBITION: Our communities will have access to a range of active travel options which make walking and cycling desirable options for local journeys to schools, shops, work and social occasions.

A well-designed active travel infrastructure map could be developed help people navigate the county using coloured routes and simple designs. Eventually this would be linked-up to integrated transport as part of the South Wales Metro so people can include walking and cycling as part of their journey planning. Bike share schemes, including e-bikes and scooters, could be introduced at popular locations to broaden the appeal of cycling to a wider group of people and make it possible to complete longer journeys. Verges alongside active travel routes could be used for community growing schemes to encourage sustainable and healthy eating choices and build community connections while nudge thinking or behavioural insights could encourage people towards taking healthier and more sustainable active travel choices reducing levels of obesity.

TIMESCALE: If approved some work could be aligned with existing activity led by the county's strategic transport group and could start in the autumn. The full vision would be dependent on capital funding.

OBJECTIVE: Protect and enhance the resilience of our natural environment whilst mitigating and adapting to the impact of climate change

STEP: Working with children and young people to improve their awareness, understanding and action for sustainable development and make them responsible global citizens of the future

LED BY: South Wales Fire and Rescue

VISION OR AMBITION: Inter-generational justice is central to sustainable development, and the people who work with children and young people are on its frontline.

To help children to grow up in healthy and sustainable environments, free from noise, pollution and danger from roads, and within easy reach of green and natural spaces for play and learning.

To enable the education system to prepare children and young people for a bright green future, not a failing consumption economy. That means understanding the roots of climate change, poverty, insecurity and obesity, and looking again at our values

To ensure the services encountered by children and young people as they grow up – their schools, doctors surgeries, youth centres, children's homes, playgrounds, hospitals and transport services – are examples of sustainable operation so it becomes the norm and

Most of all to ensure that children and young people are ready to stand up for what they know is right, taking responsibility for their own future.

A recent workshop with partners evidenced that there was a mass of positive action being undertaken by various groups, however in order to prepare our young people schools need to look out to the community. Business was a key link to schools to ensure a commercial attachment to this work and brought a challenge of how we link public and private sectors.

There was an array of work being undertaken with primary aged children through initiatives such as Forest Schools but with young people being defined as 7-25 year olds there was a challenge in how we can impact at the right time whilst ensuring the wellbeing of teachers was considered with the pressures of curriculums and any added pressures created through this objective.

There is a need to bring networks together to create a hub to access information, integrating good practise through the schools' curriculum and allowing access to schools which would require an increase in budget.

Achieving this vision will require further exploration of what is possible and steps towards this understanding which include:

- A mapping exercise is required to reference all enterprises available to the PSB/schools
 /partners in order to engage sustainable development activities. Can the Donaldson
 review be used to integrate 'Green Issues' into the curriculum?
- There can be an immediate cross cutting review into other objectives and partners signing up to sustainable development/develop an immediate network for use by schools and/or YOT etc. which would provide an opportunity for some quick results.
- 3. Depending on access to school curriculums, sustainable development could be introduced into secondary education with 2 school years. Commitment from partners should be scrutinised and any good activity should be given high profile immediately. Social media campaigns should be orchestrated by partners within 12 months on a joint message ethos.

TIMESCALE: This piece of work is at the exploration/research stage and work needs to begin now in order to specify a date for action / delivery.

OBJECTIVE: Develop opportunities for communities and businesses to be part of an economically thriving and well-connected county.

STEP: Developing new technologies for improving rural transport

LED BY: Monmouthshire County Council

VISION OR AMBITION: We want to use technology to connect up existing transport which has space capacity and incentivise new providers to come to the market. £1.25M has been secured from the Cabinet Office to launch a competition to find innovative technology led solutions to the rural transport challenge. This will launch on the 18th July with 5 awards of £50,000 being awarded to firms to develop and prove concepts. A further £1M will be made available to further develop and implement a successful idea. It is anticipated that this would be tested in Monmouthshire with scope to be scaled across Gwent and then the Cardiff Capital Region via Small Business Research Initiative Procurement.

TIMESCALE: Five R&D projects funded in October 2018, Successful project(s) launched in January/February 2019. If the work is successful and vialable this could be rolled out from early 2020 at the earliest

How each of the steps integrates with other steps

	ACES	Obesity	Wellbeing in Schools	Mental Health	Housing	Intergenerational living	Active citizenship	Model of care	Networks of support	Ecosystem resilience	Design and Planning	Renewables	Active/Sustainable	Sustainability education	City Deal	Education business	Rural transport	Business networks	Centres of excellence
ACES																			
Obesity																			
Wellbeing in Schools																			
Mental Health																			
Housing																			
Intergeneratio nal living																			
Active citizenship																			
Model of care																			
Networks of support																			
Ecosystem resilience																			
Design and Planning																			
Renewables																			
Active/Sustain able travel																			
Sustainability education																			
City Deal																			
Education business links																			
Rural transport																			
Business networks																			
Centres of excellence																			

Note to PSB Partners to help develop the action plan

Background

Throughout the consultation on the well-being plan it has become apparent that the issues within the Well-being Plan are extremely complex, and in many cases, further work and detailed analysis will be needed before a decision on the precise nature of the action required can be developed. Many of the suggested steps are challenging and require fundamental changes to the way public services work together. It is also unlikely that the challenges will be addressed effectively by continuing with the same programmes or systems that are in place at the moment.

Identifying lead partners for each step in Well-being Plan

The PSB have agreed a detailed action plan and programme management arrangements will be developed and will be published separately from the well-being plan. To facilitate this the PSB have agreed lead partners from the Programme Board who will be allocated with responsibility for developing the action plan for each step, this will then be brought before PSB to allow discussion and agreement on the resourcing implications of the proposed activity. The PSB have agreed that Programme Board will oversee the programme management and development of the action plan.

Responsibilities of lead partners

This brief provides each lead with a guide of the key tests you will need to apply in developing the action plan. You will be responsible for involving other partners alongside people, organisations and networks who can bring the best range of insights, constructive challenge, data and solutions to inform the PSB. This will ensure that activity is evidence-based and focused on achieving impact. Lead partners, other organisations and partnerships who will need to be involved in the delivery of each step have been identified in the table attached to this brief, but the lead may also want to invite other organisations too.

The approach continues to use the 'double diamond' approach. Completing the double diamond for each step will allow the plan for each step to be translated into the PSB action plan. This is likely to be a balance of existing activity (understanding current provision), further analysis (does current activity need to be amended or adapted) and new activity (is new work required to tackle the challenges).

Identify existing or planned work	Further analysis/New work
Where effective partnership working is demonstrated as delivering tangible results	Explore the root cause of the issues / challenges (if not already known).
Work already taking place to develop solutions	Understand whether activity will begin to impact in the short, medium or long term
Work at the Gwent or other regional level that directly contributes to the step in Monmouthshire	Understanding what a truly preventive agenda could look like and what it could achieve
Work which is innovative, transformational or simply practical	Are we prepared to tackle or do we need to tackle historical ways of doing things
Review and reconsider existing work programmes which are not proving to be effective	Consider whether different geographical areas need a different approach
Challenge the status quo – are we continuing things because we have always done it this way?	Understanding future trends
	Apply the Acts 5 ways of working to everything
	How will the steps be resourced

Cross cutting and system actions

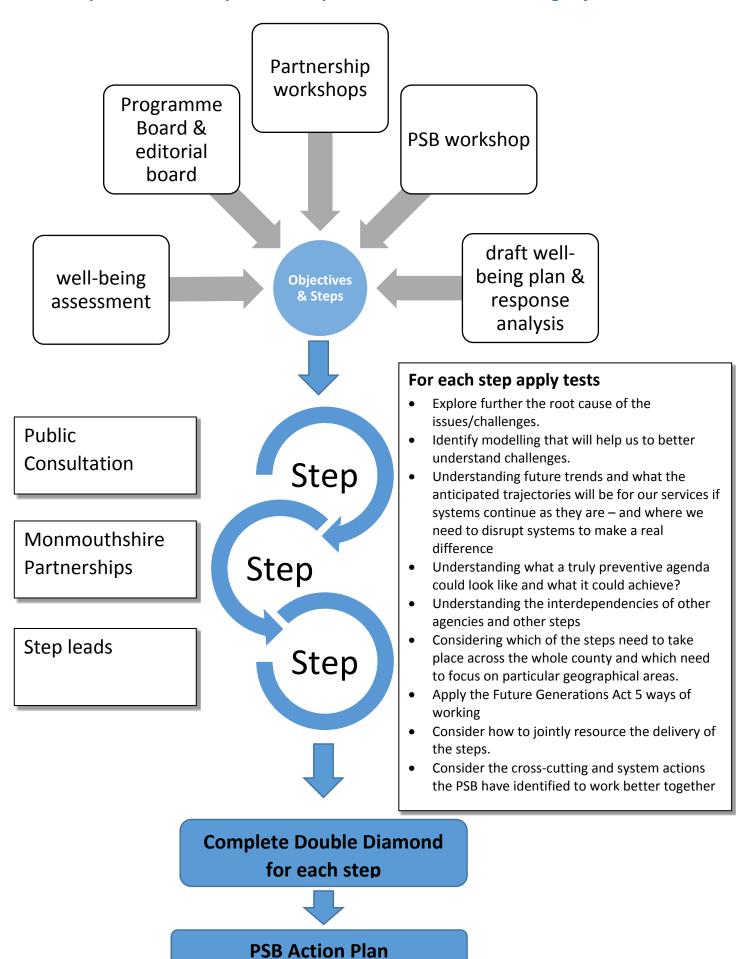
The points below outline some of the areas which Monmouthshire PSB have identified to work better together on, these cross cutting and system actions should be considered when developing the action plan.

- Enable communities to help themselves e.g. identify local assets and develop them according to need, develop toolkits
- Ensure clear lines of communication between the PSB, Local Government, Town & Community Councils and the community are established
- Develop better connections between services, organisations and community groups, to deliver a more joined up and preventative approach.
- Join up data, information and systems to allow agencies to have a better understanding of challenges and to spot opportunities.
- Explore the potential to share financial resources and assets to deliver steps that address the well-being plan objectives.
- Identify opportunities for public sector procurement to better support the development of local services and products and be globally responsible.

Timing and process for Action Plan development

21st March	Programme Board agrees leads for each step, and the process for developing the Action Plan
May - June	Leads to hold meeting/workshop with the relevant partners, individuals, organisations to scope their step and begin to identify appropriate actions, using the Double Diamond process outlined below
6 th June	Deadline to return action plan to Partnerships and Community Development team
14 th June	Outputs from the above are discussed at Programme Board for them to identify links, overlaps and synergies between potential workstreams, and decide on sequencing/prioritising of steps.
4 th July	Scrutiny by PSB Select Committee
17 th July	Public Service Board begins exercise of sequencing and prioritising activity

The process to develop the action plan to deliver each well-being objective



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Double Diamond approach:

Step	
Discover Explore the root causes and Develop our under-standing of the issue	Evidence from the well-being assessment, consultation, workshops and partnership meetings. Update this if required
(Situation Analysis Explore the root causes and triangulate the evidence – does it suggest that there is a problem or an opportunity here?)	
Define the problem (Clearly define the problem or opportunity)	The step defined in the wellbeing plan
Categorise the problem (Understand the root causes and decide which root causes to prioritise)	Evidence from the well-being assessment, consultation, workshops and partnership meetings. This is likely to need further development to fully categorise the problem and understand the root causes.
Response Analysis – What can we do about this? Begin to develop solutions and actions to address the challenge. Is there existing good or best practice or do we need to look towards emergent or innovative solutions)	Set out the Actions that are needed in the <u>table below</u>
Deliver the solution (Collaborate and make it happen)	Who will need to be involved and any resource that is needed to make this happen. Set this out in the table below
Impact How can we measure the outcome	Measures of impact and baselines. Set this out in the <u>table below</u>
(Choose one or two baseline measures that we would expect to improve if we can solve this)	

Action plan for each Wellbeing Plan steps

Suggested format for collating actions to develop the Wellbeing Plan steps. This completes the Develop, Deliver and Impact steps of the Double Diamond process above.

OBJECTIVE:					
STEP:					
What <u>existing</u> work is going on to deliver this step that needs to be continued?	Who will lead this work?	Who else needs to be involved?	Timescale	Resources required (financial, officer time, in kind)	How will you measure the impact?
What existing work needs to be <u>adjusted</u> , <u>adapted</u> or <u>amended</u> to better deliver the step?	Who will lead this work?	Who else needs to be involved?	Timescale	Resources required (financial, officer time, in kind)	How will you measure the impact?
What <u>new</u> work needs to be developed to deliver this step?	Who will lead this work?	Who else needs to be involved?	Timescale	Resources required (financial, officer time, in kind)	How will you measure the impact?
How will you measure the impa	ct of the step	overall?			

<u>Public Service Board</u> <u>Wednesday 4th April 2018 at County Hall, Usk</u>

Minutes

Attendees:

Jeff Scrivens (for Huw Jakeway)	South Wales Fire and Rescue Service
Sharran Lloyd	Monmouthshire County Council
Paul Matthews (chair)	Monmouthshire County Council
David Barnes (minutes)	Monmouthshire County Council
Bill Purvis (for Steve Morgan)	Natural Resources Wales
Kerry Williams (for Martin Featherstone)	GAVO
Tom Broadhead (for Paula Kennedy)	Melin Homes
Ian Roberts (for Julian Williams)	Gwent Police
Matthew Gatehouse	Monmouthshire County Council
Chris Edmondson	Community Member
Jeff Cuthbert	Office of Police & Crime Commissioner
Diane Watkins	Aneurin Bevan Health Board

Apologies:

Huw Jakeway	South Wales Fire and Rescue Service
Martin Swain	Welsh Government
Lyn Webber	Office of Police & Crime Commissioner
Julian Williams	Gwent Police
Nick Wood	Aneurin Bevan University Health Board
Steve Morgan	Natural Resources Wales
Martin Featherstone	GAVO
Paula Kennedy	Melin Homes
Peter Fox	Monmouthshire County Council
John Keegan	Monmouthshire Housing
Sarah Aitken	Public Health Wales

1. Welcome and apologies

PM welcomed all and stated now is an important time, as the Plan is now approved and we begin the hard work. Several partners have sent notes to suggest it's already been navigated through their processes and we can now focus on the doing.

2. Minutes of the last meeting (30th January 2018) & Matters Arising

The minutes were accepted as a true and accurate record.

3. Wellbeing Plan

MG noted that the Plan has been back in various forms on a number of occasions. The item now asks partners to make a decision to approve the plan prior to publication in order to comply with the need to publish within 1 year of the last County Council elections. There are some final typos and the Welsh translation to complete. Another decision is in terms of actions and the delegation to lead partners, under each action are a number of steps which are quite high level – the reason for that is that we are dealing with complex challenges and if we knew the answers we would have solved already.

The next task for when we come back to PSB in July, is to spend time talking around sequencing and resourcing areas of projects of work we choose to take forward. A lead partner has been identified for each one of the areas, with the document also having been to Programme board and signed off there. We have had discussions with the leads and in the coming weeks will come up with detailed proposals following a full away day by Programme Board, with pieces of activity to sign off on - and to come back to PSB with resourcing implications. At the next meeting we are really starting to get into what these projects mean in reality.

JC said that we was very happy and quite content with what has been presented in terms of the Plan and next steps. It all seems logical and the key tasks seem rational. Tackling causes of ACES for example has a major project beginning separately - an all Wales project in looking into the issue of ACEs, and what lessons we can learn. Asking the group how do we gel these things together and work as one in effect so we don't duplicate work and share the outcomes. MG replied that there are a number of things we've been looking at a Gwent level and we are doing a bit of collective work on this in terms of shared priorities. Adding that one thing the PSB leads recognise, is where it is sensible to do so, we do these things once and apply that across all authorities.

IR added that the lead on ACEs for Gwent Police is proposing a Gwent wide workshop, and that the work would probably be done at a Gwent level and then fed back into this level.

PM stated that this again brings up the question of having a greater Gwent PSB, we are in favour but some others are not. All partners around the table need to make time for each other, the piece of work coming out of police forces has amazing potential – but only if all play their part. We need all 5 to want to be there.

PM also discussed the City Deal involving the 10 South East Wales civic areas. One aspect of the portfolio of work the joint cabinet is looking at is the emergence of the public service test bed. In understanding whether there are one or two themes across all 10 civic areas that need to be looked at and changed. The issues presenting themselves at the moment are Decarbonisation, Dementia, and Diabetes. This is another example of how we need to be really good at bolting things in, and taking advantage of emerging practice.

PM reminded all that the Public Service Board Select Committee is a democratic function that sits in MCC, and they are incredibly interested in being able to prove to itself that all partners are involved – and how the content of the Wellbeing Plan embeds itself in what we do. PM has attended and imagined that the invitation to attended will start to be extended more broadly.

The PSB signed off the Wellbeing Plan

BP wanted to thank all the officers that have brought the Plan to this stage. Having seen all plans, Monmouthshire have had favourable comments from the NRW board.

4. Feedback from Older People's Commissioner

MG noted that the paper received from Sara Rochira, did highlight issues – and where they resonated with our work they have been reflected in the Plan. We feel we have a pretty good reflection of what matters to the people in Monmouthshire.

5. Developing Regional Work

MG informed the group that last March, we had a pot of money from Welsh Government of around 74k to fund projects of work we could take forward on a regional level.

One of the projects was Happy Cities that includes a two-fold piece of work. The Happiness Index takes available datasets and combines them to provide a score of wellbeing. The Happiness Pulse is about getting people to fill in questionnaires. The Happiness Index is now being taken forward at an all Wales level as interest has snowballed. In terms of surveys, Monmouthshire have received around 1000 or so responses which gives us a pretty good baseline of wellbeing. With a similar amount of funding this year we are looking to repeat that piece of work. This will let us measure weather their own measure of wellbeing is improving.

The other piece of work funded last year was on Gwent futures, as some of the feedback received on the Plan is how well we understand the potential futures scenario. We commissioned this piece of work and have now had the final version of the report, which will be circulated to the group.

ACTION: DB to circulate.

From this year's funding, a piece of work strongly advocated by NRW is a piece on climate change mitigation and adaptation. The project will look at 5 communities around Gwent and the potential impact of climate change and what it means for those communities. Having a piece of evidence like this would be useful going forward.

JC commented it was very interesting work and looked forward to receiving the finalised draft of the Gwent Futures document. Reading this one, it seems a very generic document with a bit about Gwent in the end, and looked to be more of a grab of information available on a wider basis. For the Wellbeing index, Gwent Police and OPCC are producing a policy on general vulnerability and wellbeing, it's about how we will promote the protection of the most vulnerable people in our communities but we need to have something to judge whether it's successful. Adding that joint working is important and we need to be making sure we are not drawing different conclusions.

MG said that he was disappointed with the Gwent Futures report although it had been well-received by some of the other authorities in Gwent.

PM added that we were looking for issues that would affect practice.

PM asked about the climate change piece, about if we know how it's going to be done – in terms of determining the 5 communities.

MG commented that the communities have yet to be determined, and will circulate further details to the group.

PM responded that we would be much more interested in the different types of communities that could be relatable to others elsewhere.

ACTION: DB to circulate

6. Domestic Homicide Review (DHR)

SL provided some background that the WG 'Shared Delivery' guidance had changed the landscape of Community Safety partnerships, which were now fragmented in Wales. In light of the non-devolved legislation it was decided the most consistent way to manage the DHR process would be via PSB's as the statutory partners of CSP's would sit on PSB's. As of today we have had 3 DHR's in Monmouthshire, 1 has been concluded, 1 is not being taken forward following the coroner's report, and the most recent 1 going forward to be used as a pilot for the new process.

The new process involves the adult and child practice review process as they are a more robust and efficient process that are currently undertaken, and the current DHR practice can be extremely lengthy. We are currently trialling the new method with the most recent DHR, trying to minimise duplication and taking into consideration the impact on the families' involved. The APR Board will inform the PSB of the right review to carry out and will conduct the review, it will then come back to PSB to sign off and agree. Permission from the Home Office to trial has been sought via the regional DHR sub group and the determining of whether a DHR should be done or not can be confirmed via protected email.

CE was interested to know how you demonstrate the independence of the chair.

SL replied that that is the VAWDASV Board's only concern. We understand that heads of service from other authorities come in to conduct reviews so the level of challenge is there and is robust, as officers understand how things work in practice and have the ability to challenge this. An independent chair will be sought through membership of the APR board wherever possible.

JC asked whether the statutory members of the Board mentioned meant the statutory members of what would be the CSP. SL confirmed this.

IR noted that it makes sense for APR Board to have responsibility as this avoids duplication of conducting two separate reviews.

PM stated that if we are content with that, we are comfortable to give it a go.

7. AOB

PM informed the group that at a recent meeting with executive of Chepstow Racecourse, they were keen to have race day to celebrate the uniqueness of Monmouthshire, sponsored by businesses of Monmouthshire. We noted about how easily Police/SWFRS/Ambulance/MCC how they changed the face of their fleet with white ribbon branding – and welcomed another example of community actors asking what more can I do.

-END-

Action	Responsible
Circulate final Gwent Futures report	DB
Circulate details on climate change adaptations project	DB
Bring back work following sessions with project leads	SL/MG



